



**2017 Annual Meeting** 

## Forward-Looking Statements



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#### Black Stone Minerals at a Glance



# BSM LISTED NYSE

- Black Stone Minerals, L.P. is the largest publicly traded yield vehicle focused on oil and gas mineral and royalty interests in the U.S.
- Over 18 million mineral and royalty acres with interests in over 40 states and 60 producing basins
- Ideal asset profile for MLP investors
  - Upstream oil & gas exposure without the associated drilling capital or operating expense
  - Low leverage
  - Cost-free growth through development drilling and new discoveries on existing assets

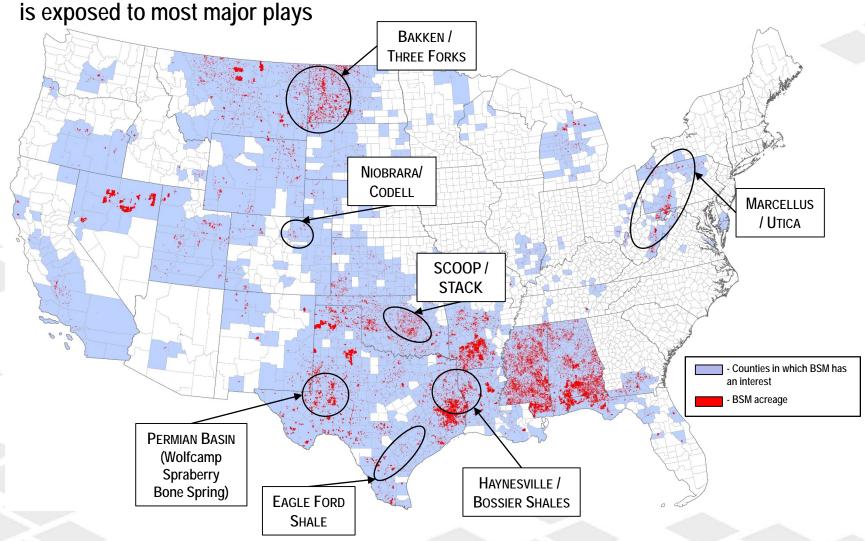
# **Investment Highlights**



- Growth potential from world class asset base
  - Size and scale through over 18 million mineral and royalty acres
  - Diverse footprint exposes us to both established and emerging plays
    - Haynesville/Bossier play and Permian Basin expected to drive near-term growth
  - Durable competitive advantage; would be difficult to replicate the Partnership's positions
- Low capital intensity = lower-risk cash flow
  - No CAPEX or operating cost requirements on mineral and royalty assets
  - No cost to generate working interest inventory as it is embedded in the acreage
- Unique structure delivers stability and growth
  - Increasing MQD delivers annual common distribution growth of 9% through 1Q19
  - Almost half of all units are subordinated to common, which have priority on distributions
  - Subordinated unit conversion ratio allows flexibility to enable growing distributions beyond conversion
- Significant liquidity and strong financial position
  - Secured credit facility with borrowing base of \$550 million; \$388 million drawn at end of 1Q17
  - TTM leverage ratio of 1.4x as of March 31, 2017

# Large, Diversified Portfolio of Assets

Over the last four decades, BSM has built a high-quality, diverse footprint that

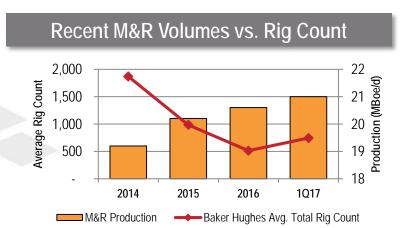


# Managing the Mineral and Royalty Assets



#### Demonstrated ability to attract activity to BSM mineral and royalty (M&R) interests

 Multiple levers available to incentivize operators to maintain/accelerate activity or test new prospects even in periods of lower industry activity



 BSM generates recurring lease bonus as E&Ps search for new opportunities; this is because all assets, including undeveloped assets, are held inside of BSM, resulting in cost-free drop downs



#### Derive working interest value from Black Stone's core M&R assets

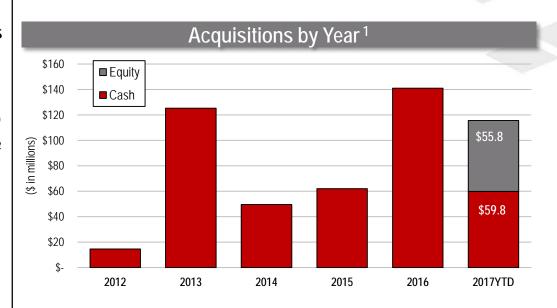
 Black Stone Minerals leverages its mineral position to create optionality with non-operated working interests, which can then be harvested when they reach sufficient size and scale

## **Long History of Acquisitions**



#### 2017 Year-to-Date Activity

- In Delaware Basin, BSM has acquired assets for ~\$31 million in cash and ~\$12 million in equity
- In East Texas, the Partnership has agreed to acquire assets focused on the Haynesville & Bossier Shales for ~\$29 million in cash and approximately ~\$44 million in equity
- Proved thesis that public equity is a competitive advantage in acquisitions; provides sellers with a more diversified mineral position and tax benefits



#### Scalable Infrastructure for Future Acquisitions

<u>Business Development</u>: Reviewed hundreds of third-party acquisitions since the beginning of 2012, with more than \$500 million of transactions completed/entered into; nearly \$2 billion of acquisitions since inception

<u>Engineering/Geology</u>: In-house engineering and geology functions ensure informed investment decisions

**<u>Land</u>**: Significant expertise in lease negotiations

<u>Legal</u>: Experience in nearly every jurisdiction throughout the continental United States' producing regions

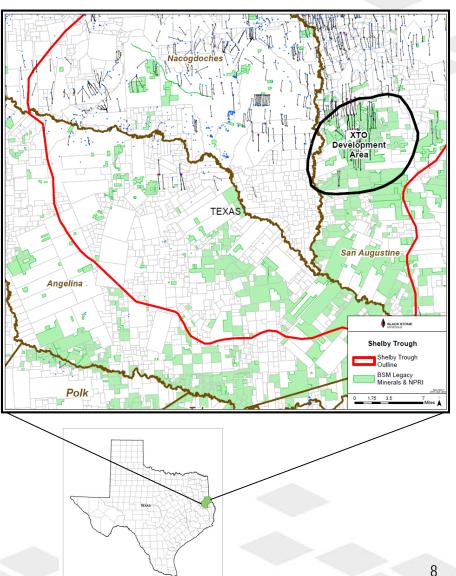
Accounting: Minimal incremental personnel and infrastructure needed for future acquisitions, regardless of size

<sup>1)</sup> Represents acquisitions purchased by Black Stone Minerals and its predecessor affiliates

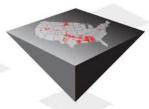
## Shelby Trough Case Study: Creating Additional Value



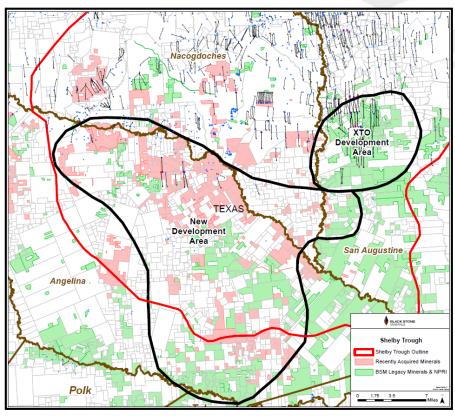
- In 2014, BSM owned ~75,000 net mineral acres in southern Shelby Trough of Haynesville/Bossier play
  - Very high quality rock
  - Prospective for both Haynesville and Bossier
  - Significantly overpressured (.85 .90 psi/ft)
  - Relatively undeveloped compared to central Shelby Trough
- Majority of BSM's Shelby Trough acreage in San Augustine County under lease to XTO
- BSM negotiated a series of incentive development agreements with XTO to increase drilling activity to at least 10 wells per year, focused on a ~17,000 acre position
- Since late 2015, XTO has drilled 20 wells under those agreements, targeting both Haynesville and Bossier
- Through the program, BSM had early insight into significant improvements in well performance, cost and economics



## Shelby Trough Case Study: Expanding the Core



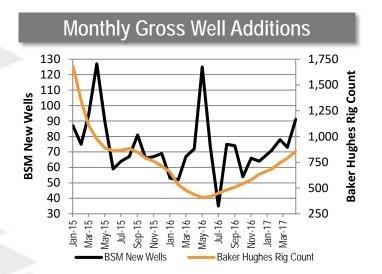
- In late 2015, BSM was able to attract a major oil and gas company to its leasehold and minerals acreage in northern Angelina County and entered into a development agreement on a ~10,000 acre block
- Upon the success achieved there, the Partnership began actively acquiring additional mineral acreage in the Shelby Trough in 2016
- To date, BSM has increased its position there by ~25,000 net acres, bring total exposure in Shelby Trough to ~100,000 net acres
- Concurrently, BSM and its partner agreed to expand the scope of its agreement to include a substantially larger area, effectively putting an additional 72,000 net acres under development agreements
- Combined with the initial ~17,000 net acres with XTO, total acreage under development is now at ~89,000 net acres



Black Stone's deep technical knowledge and strong producer relationships drive the ability to add meaningful value across existing and acquired minerals positions

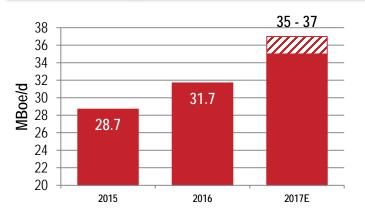
#### Strong Start to 2017

- Solid performance across all metrics in the first quarter of 2017
- Costs are trending in-line or better than guidance
- Well additions are averaging levels seen back in 2015



 Production expected to grow 14% at mid-point of 2017 production guidance





- Working interest capital forecasted to decline ~25% in 2017
  - Recently announced farmout covers 80% of BSM's working interest in XTO-operated properties in the Haynesville/Bossier play in San Augustine County for wells spud after January 1, 2017
  - Annual working interest capital in East Texas
     Haynesville/Bossier expected to range between \$10-\$15
     million going forward

BLACK STONE MINERALS, L.P.

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#### **Solid Financial Position**



# Black Stone Minerals has consistently adhered to maintaining a conservative capital structure

- Senior credit facility is BSM's only debt
  - Borrowing base increased by 10% to \$550 million following most recent redetermination
  - Pro forma liquidity in excess of \$170 million available at end of the first quarter
- TTM leverage ratio of 1.4x as of March 31, 2017
- Hedging program supports balance sheet and provides stability to cash flows
  - ~80% of 2017 natural gas production hedged at ~\$3.10/Mcf
  - ~70% of 2017 oil production hedged at ~\$54/bbl
  - Philosophy is to hedge significant portion of PDP production



# **Long-Term Outlook**

## **Long-Term Production Outlook Assumptions**

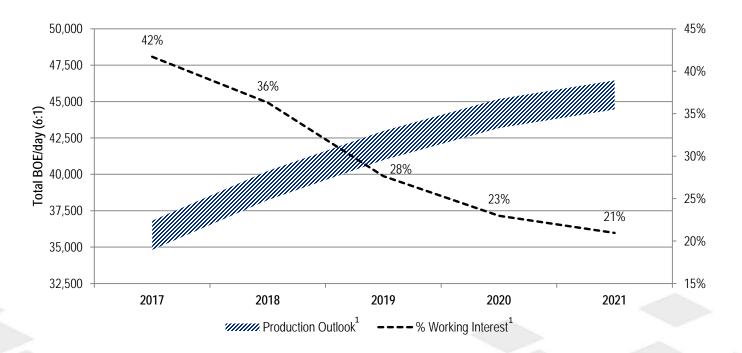
The following production and distribution growth scenarios are based on management's current views of current and expected future operator activity across Black Stone's mineral and working interest properties. Such views are subject to change due to myriad factors including, but not limited to, movements in commodity prices, well performance, availability of capital, and general market conditions.

- Base case commodity prices are based on the forward strip for WTI crude oil and Henry Hub natural gas as of May 31, 2017
- The Upside Price Sensitivity Case assumes \$65 WTI and \$3.50 HH prices held flat from 2019 forward
- Production volumes in identified resource plays are based on expected operator activity and production type curves as estimated by management based on historical well results
- Production from other plays based on historical production trends plus identified new drilling programs
- Projections do not assume any unidentified acquisitions

# **Long-Term Production Outlook**



- Total production is expected to increase over time while the production mix shifts dramatically away from working interest volumes
  - Higher value royalty volumes are expected to substantially replace decline in working interest volumes
  - Growth in production is expected in the Haynesville, Permian, and other conventional and less well known plays across BSM's diverse mineral footprint



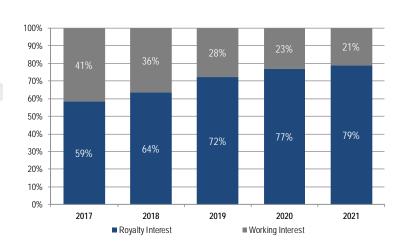
BLACK STONE MINERALS, L.P. 1) Base Case forecast

#### **Production Mix Outlook**

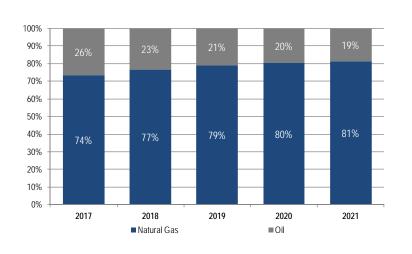


 The combination of the 2017 working interest farm-out and strong growth in royalty volumes shifts the production mix over time, while the commodity mix is expected to increase its weighting to natural gas

#### Production Type<sup>1</sup>



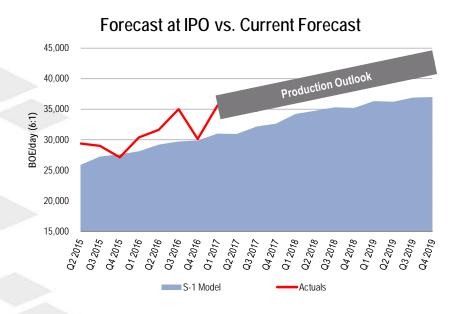
#### Commodity Type<sup>1</sup>

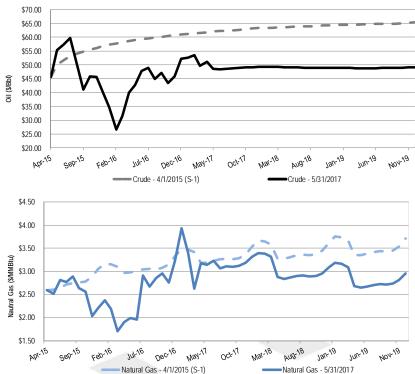


# **Company Performance Since IPO**



- Relative to expectations at the time of the IPO:
  - Production is up, though more weighted to gas and to working interest volumes
  - Dramatically lower commodity prices more than offset the production gains and led to a cut in subordinated distributions in early 2016





#### **Subordinated Conversion Mechanics**



- Management and the Board are committed to long term distribution growth, which will be a factor in determining the conversion rate for the subordinated units
- Subordinated unit conversion mechanics:

# Automatic Conversion

• 1:1 Conversion if BSM <u>earns and pays</u> \$1.35 per unit on all common and subordinated units for the four-quarter period ending March 31, 2019, or any four-quarter period thereafter

# Optional Conversion

- Board may elect to "force" conversion on or after March 31, 2019 if automatic conversion has not occurred
- Conversion ratio = Distributions Paid to Subs Over Previous Four Quarters

  MQD Amount for Previous Four Quarters
  - Conversion ratio is based on NTM forecasted distributions to subordinated units if lower than actual LTM distributions paid
- Optional conversion may be deferred at Board's election

#### Post-Conversion Distribution Growth



- Management's current outlook (before acquisitions) supports a distribution growth rate of approximately 4% per year after conversion while converting almost 70% of the sub units
- Any shortfall in Management's current projections could be absorbed by the subordinated conversion ratio while maintaining a similar post-conversion distribution growth rate
- Outperformance through commodity price recovery or better than anticipated production growth could lead to higher conversion rates and/or higher distribution growth rates (graph on right)

Distribution per Common Unit -Base Case



#### Distribution per Common Unit -Upside Price Case

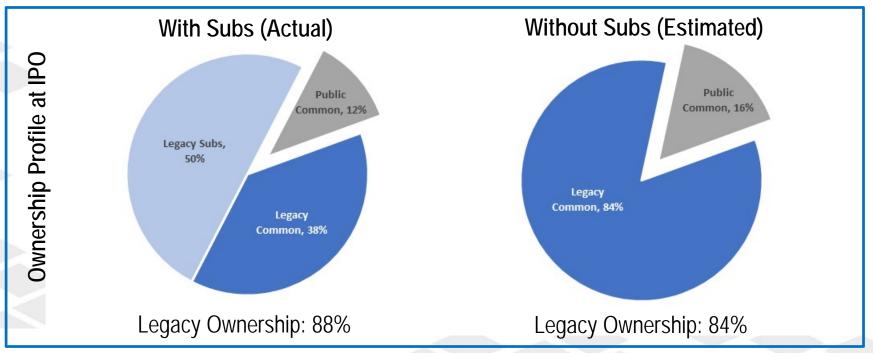




# Discussion Materials: Subordinated Unit Conversion

# Subordination Background / Rationale

- The subordinated units ("subs") were put in place as the primary mechanism to minimize dilution to the legacy holders at the time of the IPO
- The underwriters would have priced the IPO at an estimated 7.5% yield (equivalent to a \$14.00 offer price) without the common unitholder protections in place
- Black Stone's IPO priced at \$19.00 per unit, or a 5.5% yield, on May 1, 2015
- Goal: minimize "locked-in" dilution to Legacy Holders; Management viewed approximately 4 percentage points of ownership at risk from subordination



#### **Current Situation**



- Reduced cash flows relative to IPO expectations have brought the subs' protective mechanisms into play
  - Subordinated distribution reduced to \$0.735/unit annually (64% of the \$1.15/unit MQD to common unitholders as of 1Q'17); level of sub distributions revisited every quarter with Board
- Management and Board released public statement in February 2017 that subs may convert at less than 1:1 if necessary to promote the common distribution growth rate
  - Full conversion could make distribution levels unsustainable post conversion
  - Common holders are aware of this and concerned about intentions with regard to conversion levels; impact to valuation will become more pronounced as we move closer to conversion date
  - Impact to Legacy Holders of lower common distribution (and consequently lower valuation) post-conversion is likely worse than limited value loss of less than 1:1 conversion
    - Public common and legacy subordinated unitholders actually more aligned around conversion in terms of total value

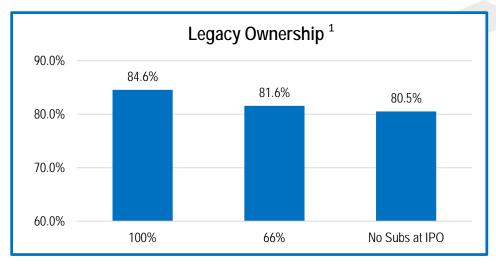
# Impact of Conversion on Legacy Holders

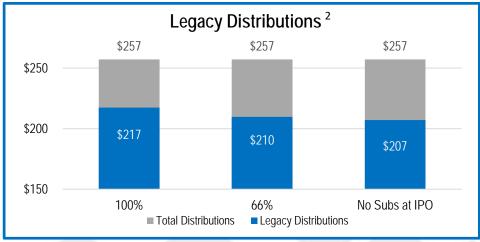
Because of the relatively small percentage of the company sold to third party investors, most of the value loss to Legacy Holders from converting at less than 1:1 is recaptured

through the Legacy common position

- Under these assumptions Legacy
   Holders are diluted by approximately
   three percentage points at a 66%
   conversion ratio
- Total cash distributions to Legacy Holders are down approximately 3% but remain higher than the hypothetical IPO case without subordination

Reasonable yield enhancements driven by the improved growth profile post conversion (or by preventing a distribution cut) creates higher **value** for Legacy Holders despite less than 1:1 conversion





Assumes Black Stone issues 8.1 million common units between IPO and conversion (illustrative only)